# Advanced Service Leadership Skills for Nurse Managers<sup>11</sup>

## **MISSION:**

Providing Nurse Managers with high-impact supervisory and leadership skills

# **DELIVERABLES:**

- ▶ 1 day on-site consulting
- 4 monthly/quarterly on-site customized training days
- ▶ High-performance techniques to lead nurses to improved outcomes/productivity
- Proven strategies to improve employee attitude and performance
- On-going assignments and assessments for hardwiring new skill-sets
- ▶ 2 HealthCare Service Excellence Conference Registrations

# YOU WILL LEARN HOW TO:

- Lead the creation of high-performance teams
- Be a catalyst for change in the organization
- Deal with problem employees in a positive way
- Communicate more effectively with employees, peers and their leadership
- Motivate and achieve results faster by successfully linking employees with their inner goals
- Assess the non-performing employee and help him/her find opportunities to take positive, focused action
- Set clear standards/goals for doing the job, and gain buy-in from the employee for these benchmarks
- Know what to do if standards aren't met
- Introduce an effective employee action plan that aligns task and performance and track its progress
- Use coaching skills that turn unproductive employee performance around
- Know how to terminate humanely and without landing in court
- Introduce an effective employee action plan that aligns task and performance and track its progress
- Use coaching skills that turn unproductive employee performance around

# **EMPOWERED LEADERS SAY IT BEST:**

"Content is applicable to the realities of the work environment"

- Jana Mitchell, RN, Supervisor, NCU/Peds/Infant Care, Emanuel Medical Center

"Honestly, there were far too many "Aha!" moments to chose just one. I feel better leaving here today because I feel better equipped to be a great leader."

– Pam Hatley, RN, OR Charge, Herrin Hospital





Advanced Service Learning Sy 1.800.667.7325 customlea Leadership Skills for Nurse Managers<sup>TM</sup>

		Action	Responsible	Focus
Consulting	Month 1	Custom Design – Consulting Day	<ul> <li>Key Executive Interviews (CEO, CNO, COO)</li> </ul>	<ul> <li>Consulting with key nurse leadership and frontline personnel to ensure proposed training solutions match gap in critical skill- sets</li> </ul>
	_			
On-Site		Workshop #1: Mastaring Change	<ul> <li>Nurse Managers, Director</li> </ul>	Key Modules:
Training #1		Mastering Change Communication Skills		• Taking Charge of Change
"	th 2			Communication Skills: The Basics
	Month 2			Communication Skills for Delegating
				Communicating in Touch Situations
				<ul> <li>On-Target Communication with Difficult Patients</li> </ul>
	_			
On-Site		Workshop #2:	<ul> <li>Nurse Managers, Directors</li> </ul>	Key Modules:
Training	33	Service Excellence & The		<ul> <li>How to understand our customers</li> </ul>
#2	Month 3	Medicine of Compassion		<ul> <li>How to meet and manage patient expectations</li> </ul>
				• The Medicine of Compassion
On-Site		Workshop #3:	<ul> <li>Nurse Managers, Directors</li> </ul>	Key Modules:
Training #3	Month 4	High Performance Coaching		<ul> <li>Discovering Employee Performance Problems (and doing something about them)</li> </ul>
	Mon			<ul> <li>Coaching Skills: Immediately usable &amp;</li> </ul>
				practical techniques (including two ways to hold difficult conversations)
On-Site		Workshop #4:	<ul> <li>Nurse Managers, Directors</li> </ul>	Key Modules:
Training		Nurse Team Leadership		<ul> <li>The Value of Daily Leader Rounding</li> </ul>
#2		Effectiveness		<ul> <li>Team-Building (without time-wasting)</li> </ul>
	Month 5			<ul> <li>How to challenge negative organizational loops</li> </ul>
				<ul> <li>An organization is the stories it tells itself</li> </ul>
				Completion of Individual Action Plans
Bonus	October	HealthCare Service Excellence Conference™	2 Selected Leaders	<ul> <li>Educational/Inspirational 3 day conference focused on sharing leading edge employee and patient satisfaction outcomes</li> </ul>